

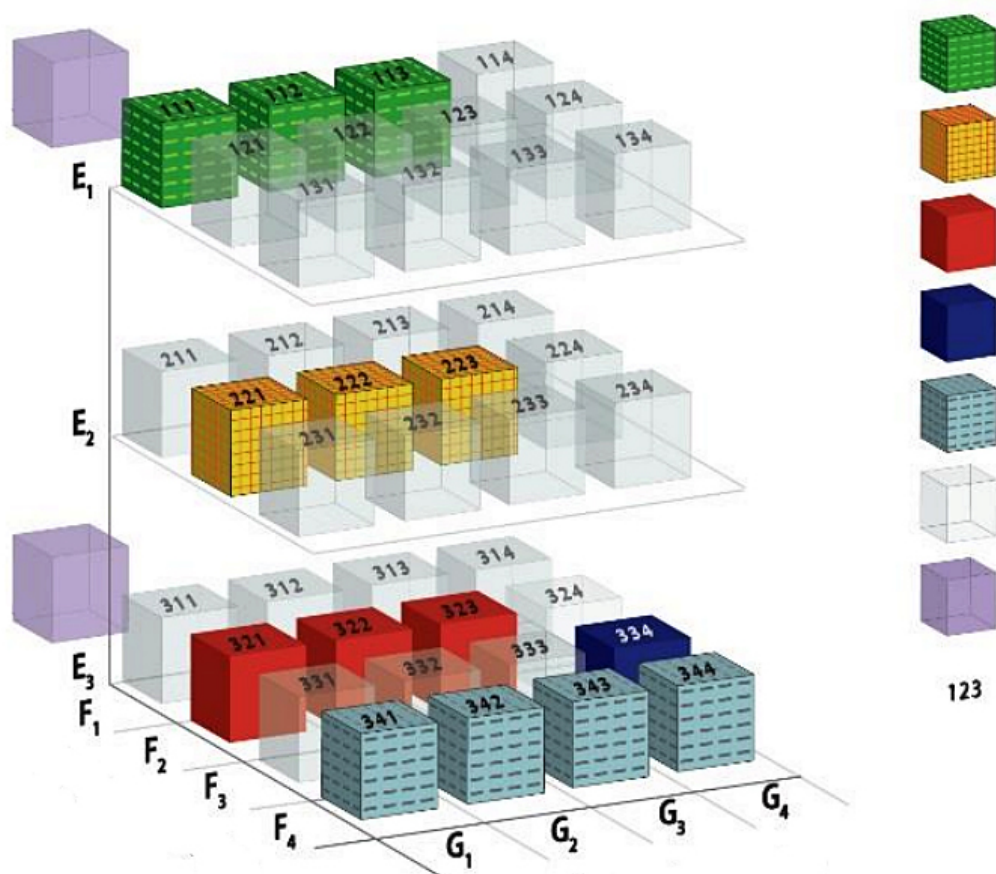
Rapportering av regeringsuppdrag

# UNFC – FNs system för klassificering av råvaror

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## **INNEHÅLL**

Inledning.....	4
Bakgrund .....	4
Om UNFC och råvaruklassificering.....	5
Framtiden .....	7
Referenser.....	7
Bilaga 1. A Guidance for the Application of the UNFC-2009 for Mineral Resources in Finland, Norway and Sweden	

## INLEDNING

SGU fick i regleringsbrevet för 2017 ett uppdrag att delta i arbetet med FNs system för klassificering av råvaror (*United Nations Framework Classification, UNFC*). Uppdraget skulle utföras i samverkan med Naturvårdsverket och med berörda aktörer inom branschen, samt redovisas till Regeringskansliet (Näringsdepartementet) senast den 15 december 2017.

Uppdraget rapporteras via denna rapport med bilagan *A Guidance for the Application of the UNFC-2009 for Mineral Resources in Finland, Norway and Sweden*.

### Bakgrund

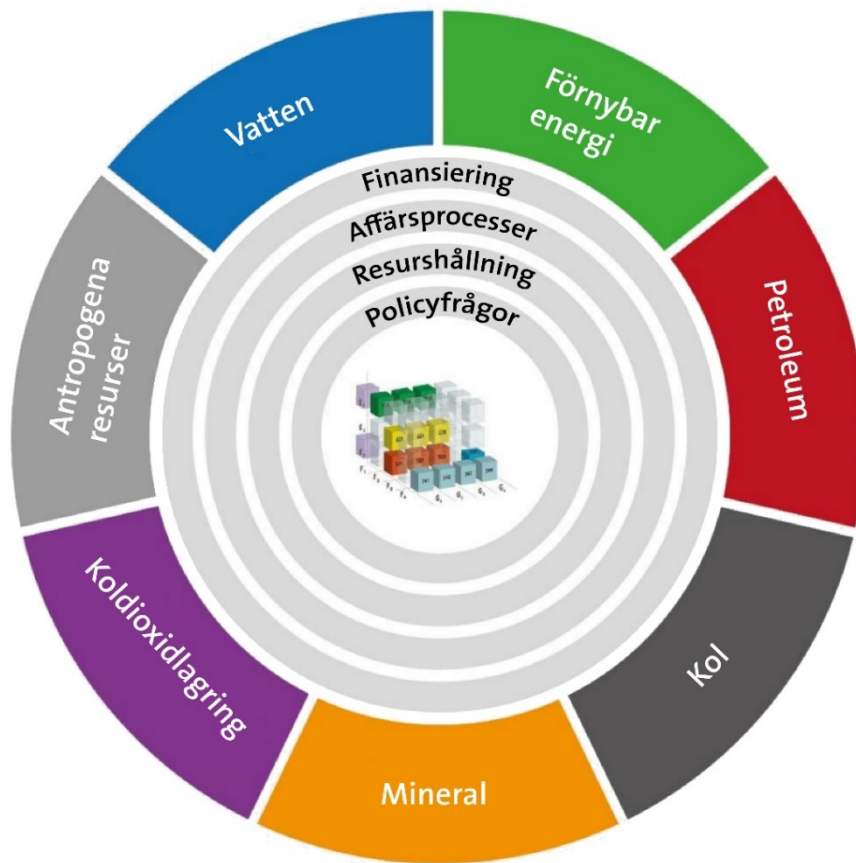
I början av 2016 beslutade SGU att undersöka möjligheterna att inleda samverkan med sina systerorganisationer i Norge (NGU) och Finland (GTK) för att lära mer om och utveckla riktlinjer för hur UNFC, FNs klassificeringssystem för råvaror, skulle kunna tillämpas i de tre länderna. Detta eftersom SGU blivit kontaktade av företrädare för UNFC med önskemål om de nordiska ländernas engagemang. Att frågan blivit extra viktig för FN hängde samman med att en hållbar försörjning av råvaror och energi blivit nödvändig för att världens länder ska klara av att uppnå Agenda 2030 och att uppfylla Parisavtalet.

Det som är unikt med UNFC är att det tar hänsyn till alla tre hållbarhetsbenen: ekonomisk, social och miljömässig hållbarhet, medan de internationella rapporteringssystemen till börserna i första hand tar hänsyn till den ekonomiska hållbarheten. Att kunna få en sammanhållen överblick över dessa perspektiv för projekt i Sverige i ett globalt perspektiv bedömde SGU som oerhört värdefullt. Detta för att få förståelse för var den nödvändiga råvaruförsörjningen kan göras på det mest hållbara sättet, och var det finns förbättringspotential.

En annan fördel med UNFC är att det också kan tillämpas för klassificering av andra resurser än bara primära mineralråvaror: vatten, förnybara energikällor, petroleum, kol, underjordslagring, det vill säga *Carbon Capture and Storage (CCS)*, och sist men inte minst antropogena källor, det vill säga avfall, inklusive gruvavfall (figur 1).

För SGUs del framstod ett sådant engagemang som mycket attraktivt. Detta i ljuset av Sveriges potential att på ett hållbart sätt bidra med de råvaror som behövs för att uppnå Parisavtalet och Agenda 2030.

På initiativ av SGU bildades en nordisk arbetsgrupp med medarbetare från SGU, GTK, NGU och Svemin (den svenska mineralnäringens branschorganisation) samt från Petronavit, ett norskt seniorkonsultföretag med medarbetare som varit med och utvecklat UNFC initialt och implementerat det för petroleumsektorn. Dialog har förts med och arbetet har inspirerats av norska oljedirektoratet, norska direktoratet för mineralförvaltning, FinMin (Svemins finska motsvarighet), Statoil, Division of Sustainable Energy of UNECE (FNs ekonomiska kommission för Europa), samt medlemmar i UNECE Expert Group on Resource Classification, inklusive dess Technical Advisory Group. Dessa organisationer har dock inte deltagit i att ta fram utkastet till vägledning.



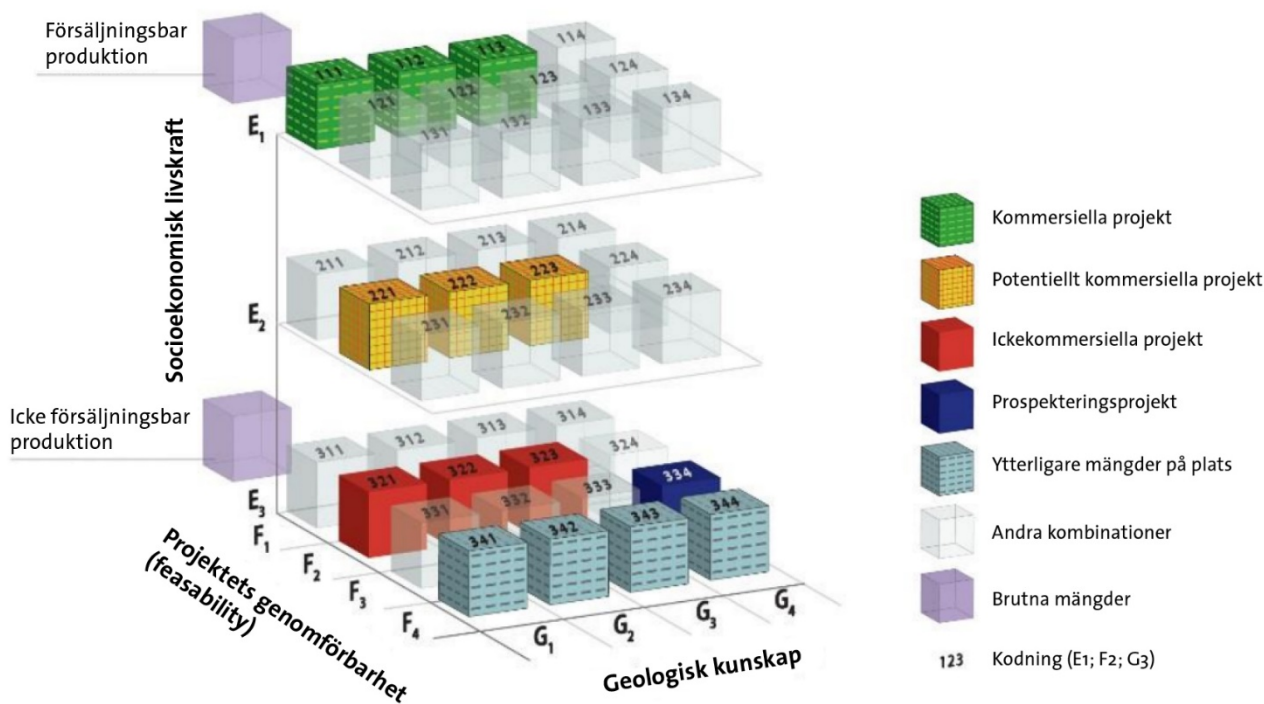
Figur 1. UNFC är tillämpbart på naturresurser av många slag. Källa: EGRC

## OM UNFC OCH RÅVARUKLASSIFICERING

Det finns sedan många år ett antal olika rapporteringsverktyg för mineralresurser. Gemensamt för dessa är att de i allt väsentligt fokuserar på ekonomiska värden, och är verktyg vid finansiering av prospektering och gruvdrift. Kravställarna för dessa verktyg är de internationella börserna i exempelvis Kanada, England, Australien och Sydafrika. Verktygens syfte är att med hög transparens ge underlag för investerare avseende brytbara resurser och tillgångar. Dessa verktyg tillgodoser med andra ord i stor utsträckning den ekonomiska hållbarheten, men inte den sociala eller den miljömässiga hållbarheten och därmed är deras användbarhet som stöd för beslutsfattande i samhället i övrigt begränsad.

Klassificeringssystemet UNFC utgår däremot från alla tre hållbarhetsbenen, och kan ur det perspektivet vara mycket användbart för såväl investerare, gruv- och prospekteringsföretag som myndigheter, beslutsfattare och lagstiftare (figur 2).

Det förslag till vägledning för de nordiska länderna som arbetats fram i det nordiska projektet och som presenteras i bilaga 1 avser inte att förändra det befintliga klassificeringssystemet. Det avser inte heller att förändra de befintliga lagstiftningarna i Sverige, Norge och Finland, eller de befintliga rapporteringssystem som kopplats till UNFC. Förslaget avser enbart att ge vägledning i hur man genomför klassificeringen så att man får en sammanhållen bild av hållbarhetsstatusen för fyndigheter i en region, ett land eller inom ett företag, som är i linje med befintlig lagstiftning och de vanligast använda rapporteringssystemen i de tre länderna.



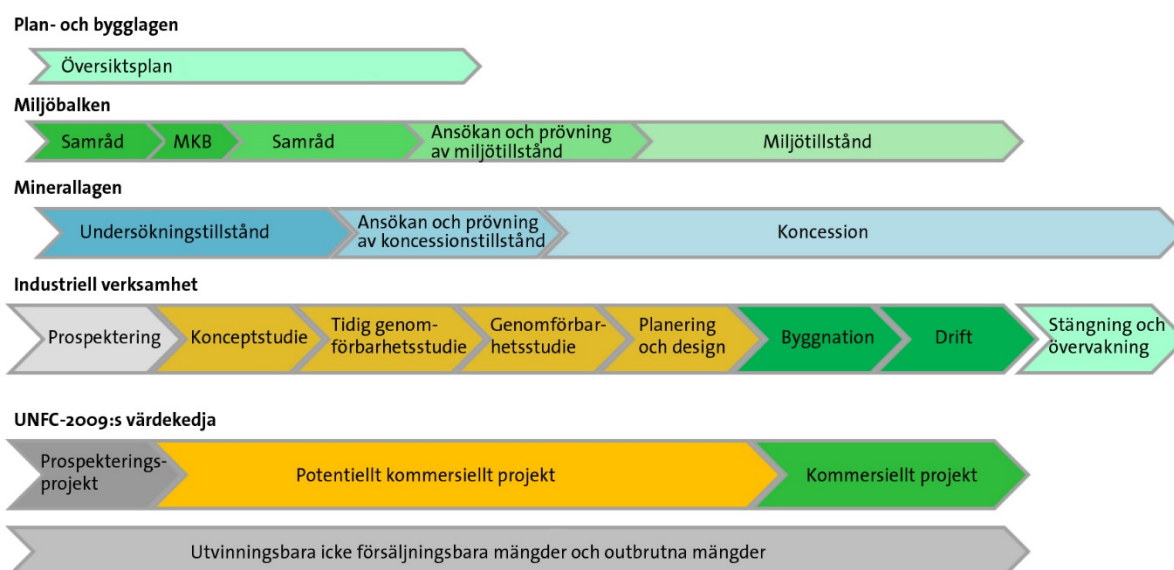
Figur 2. UNFC-klassificeringen utgår från tre axlar, E-, F- och G-axeln, där G-axeln representerar geologisk kunskap om en fyndighet, F-axeln projektets genomförbarhet (*feasibility*) ur tekniskt och ekonomiskt perspektiv, samt E-axeln den socioekonomiska hållbarheten hos projektet. Källa: EGRC

Klassificeringen utgår från industrins och det offentliga värdekedjor (figur 3), där de olika stegen i dessa värdekedjor avgör var i UNFC en fyndighet ska sorteras in längs de tre axlarna.

Det förslag till vägledning för klassificering som tagits fram är som sagt resultatet av ett nordiskt samarbete, där de geologiska undersökningarna i Sverige, Norge och Finland arbetat tillsammans med branschorganisationer och internationella experter. Rapporten var i princip redan klar när SGU erhöll regeringsuppdraget, och det har därför inte varit möjligt för Naturvårdsverket att delta i arbetet med att ta fram detta så kallade *Guidance document*. Dokumentet presenterades vid UNECEs Expert Group for Resource Classification (EGRC) generalförsamling i Geneve i april 2017, där det beslutades att det skulle läggas ut på UNECEs hemsida för offentlig granskning (det normala förfarandet för arbeten som är tänkta att tas upp som officiella EGRC-dokument). Naturvårdsverket har då beretts möjlighet att läsa utkastet och komma med synpunkter.

Naturvårdsverket har framfört önskemålet att miljöprovningdelen av E-axeln kopplas till den föreslagna modellen för statistik för miljöprovning som finns i regeringsuppdraget *Statistik för miljötillståndsprövningen* som avrapporterades 28 september 2017 (Naturvårdsverket 2017). Naturvårdsverket önskar att arbetet i regeringsuppdraget om statistik i miljötillståndsprövningen refereras till i *Guidance document*. Naturvårdsverket önskar även att koppling till motsvarande statistik för provning av bearbetningskoncession genomförs om möjligt. SGU avser att ta upp frågan i den nordiska arbetsgruppen under arbetet med att omhänderta de kommentarer som kommit in då dokumentet legat ute för allmän granskning.

På E-axeln förutsätter Naturvårdsverket att även tid för provning enligt minerallagen läggs in. Naturvårdsverket framhåller att det också är viktigt att det för specifika objekt går att särskilja om lång handläggningstid beror på provningen av bearbetningskoncession eller av miljötillstånd.



Figur 3. Värdekedjorna för företagen och det offentliga används i klassificeringen. Källa: Det nordiska UNFC-projektet.

Detta är relevanta synpunkter, men det är redan så UNFC fungerar eftersom klassificeringen är projektbaserad, levande och uppdateras löpande. Det innebär att projekt som förlorar tillstånd, exempelvis efter en överklagan, kan klassificeras ner, medan projekt som får tillstånd kan klassificeras upp längs E-axeln.

## FRAMTIDEN

Nästa steg i arbetet för det nordiska projektet är att utifrån de synpunkter som kommit in via den offentliga granskningen slutföra dokumentet och återigen presentera det vid EGRCs generalförsamling i Geneve i april 2018, med målet att dokumentet ska antas som ett officiellt UNFC-dokument, i linje med den UNFC-kultur som utvecklats hittills.

Det bör också sägas att intresset för UNFC är stort inom EU-kommissionen, som följer utvecklingen nära.

Parallellt med detta arbete pågår också planeringen för GeoEra, ett EraNet (ett instrument inom EUs ramprogram för forskning och innovation, Horizon 2020) för de europeiska geologiska undersökningarna, finansierat av EU-kommissionen. Inom ramen för råvarudelen av GeoEra finns ett delprojekt med fokus på att utveckla fallstudier för UNFC i flera länder, det vill säga att tillämpa klassificeringen och testa den i realiteten.

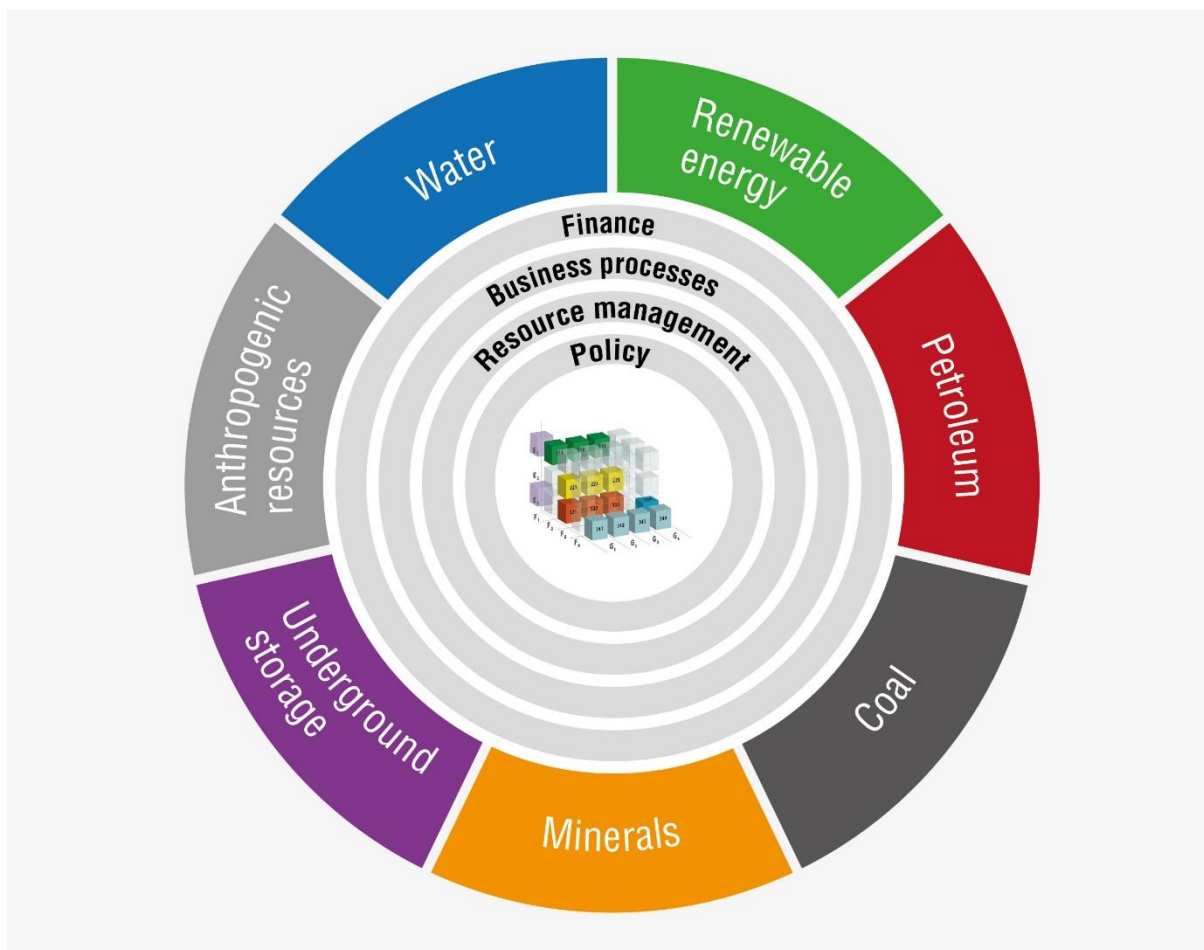
Inom ramen för Horizon 2020-projektet Minland, som SGU koordinerar, finns också ett delprojekt med fokus på UNFC.

## REFERENSER

Naturvårdsverket, 2017: Skrivelse 2017-09-28. Ärendenummer NV-08966-16. Statistik för miljötillståndsprövningen. Naturvårdsverket.

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6

# A GUIDANCE FOR THE APPLICATION OF THE UNFC-2009 FOR MINERAL RESOURCES IN FINLAND, NORWAY AND SWEDEN



GEOLOGICAL  
SURVEY OF  
NORWAY  
- NGU -

SGU  
Sveriges geologiska undersökning  
Geological Survey of Sweden

SveMin



GTK  
gtk.fi



# 7 1 EXECUTIVE SUMMARY

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8 This Guidance for the Application of the UNFC-2009 for Mineral Resources in Finland, Norway and Sweden  
9 helps preparers to produce UNFC-2009 inventories and support users by clarifying how the UNFC-2009  
10 can be used to facilitate policy and strategy formulation, Government resources management, industry  
11 business processes and capital allocation, the four principal areas of application of the UNFC.

12 Guidance is provided with respect to the categorization of projects relative to their economic and social  
13 contingencies as an important help for structuring the industrial ecosystem to be both efficient and in  
14 harmony with other social and economic priorities.

15 Guidance is also provided with respect to the categorization of projects relative to the industrial  
16 capabilities they call on in the various phases (F-categories).

17 Finally guidance is provided with respect to the categorization of quantities and their uncertainties (G-  
18 Categories)

19 By addressing the issue of appropriation, the guidance clarifies the difference between a project inventory  
20 and the inventories of individual asset owners of the parts belonging to them. The full complexities of  
21 appropriation is however not exhaustively covered.

22 Valuation is an essential tool to use in classification. Brief, but non-exhaustive guidance is provided on  
23 valuation of enduring extractive activities.

24 Advice is provided with respect to the all-important issue of accounting of change by pointing to the power  
25 of Design Structure Matrix Methods initially developed to facilitate large engineering projects.

26 Then guidance is provided with respect to the four principal applications of the UNFC before addressing  
27 the issues of disclosure and quality assurance.

28 The guidance may stimulate minerals exploration, simplify licensing procedures, and classify the current  
29 status and potential impediments (contingencies) that restrict asset development at a project level. By  
30 using the full UNFC-2009 inventory in conjuncture with the underlying project information, the  
31 classification provides a system that can be used for data collection, standardization, aggregation and  
32 cross-comparison, thus facilitating the management of extractive activities across multiple temporal  
33 and spatial scales.

34

35 CONTENTS

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36 1 Executive Summary..... 2

37 2 Introduction ..... 4

38 2.1 Definitions ..... 5

39 3 Categorizing- and classifying projects..... 6

40 3.1 E-categories..... 6

41 3.1.1 Value at source ..... 7

42 3.1.2 Access to resources..... 8

43 3.1.3 Land use issues..... 8

44 3.2 F-categories..... 9

45 3.3 G-categories ..... 10

46 3.4 Project classification ..... 12

47 4 Appropriation..... 15

48 5 Valuation ..... 15

49 6 Accounting ..... 16

50 7 Application ..... 18

51 7.1 Resource policy formulation ..... 19

52 7.2 Government resource management ..... 20

53 7.3 Industrial business process management..... 20

54 7.4 Capital allocation ..... 21

55 7.5 Regional and Global perspectives..... 21

56 8 Disclosure ..... 22

57 9 Quality assurance..... 22

58 10 APPENDIX I - Internationally Recognised Mineral Standards Acceptable to the European  
59 Securities and Market Authority (8) ..... 24

60 11 References ..... 25

61 12 Acronyms and abbreviations ..... 26

62

63

64 **2 INTRODUCTION**

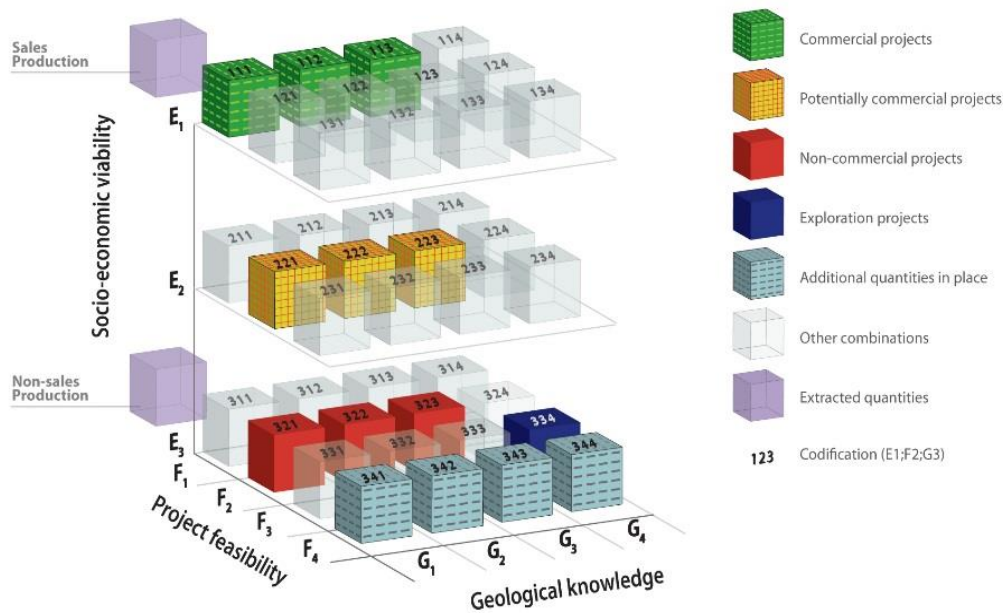
65 This document provides guidance on the use of the United Nations Framework Classification for Fossil  
 66 Energy and Mineral Reserves and Resources 2009 (UNFC-2009) (1) for Finland, Norway and Sweden. It  
 67 aims to facilitate:

- 68 • Resource policy and strategy formulation
- 69 • Government resource management
- 70 • Industry business process management
- 71 • Capital allocation

72 These are the applications for which the UNFC-2009 has been designed.

73 The guidance does not intend to change the UNFC-2009. If there is a conflict between this guidance and  
 74 the UNFC-2009 (including its generic specifications), the UNFC-2009 shall prevail.

75 It is a prerequisite for the understanding of the guidance to have read, or have ready access to the UNFC-  
 76 2009 (1) shown in principle in Figure 2.1.



77  
 78 *Figure 2.1 UNFC-2009.*

79 The guidance also does not change the various regulatory requirements set by Governments or  
 80 accounting standard setters for reporting on extractive activities. Guidance is however provided on how  
 81 to construct a UNFC inventory so that an inventory that complies with the regulated reporting  
 82 requirements most commonly used in Finland, Norway and Sweden can be generated from it.

83 This guidance has been drafted in discussions between the Geological Surveys of Finland (GTK), Norway  
 84 (NGU) and Sweden (SGU), the Swedish Association of Mines, Minerals and Metal Producers (SveMin),

85 Norwegian Mineral Industry and Petronavit a.s. Liaison has been kept with and inspiration taken from the  
86 excellent efforts of the Directorate of Mining of Norway, The Norwegian Petroleum Directorate, The  
87 Finnish Mining Association, Statoil and the many rich and excellent contributions provided by The Division  
88 of Sustainable Energy of UNECE and the members of the UNECE Expert Group on Resource Classification  
89 including its Technical Advisory Group. These latter organizations have however not participated in the  
90 drafting of the guidance.

91 The team that has drafted the guidance has consisted of:

- 92 • Kaj Lax, (SGU); Chairperson
- 93 • Erika Ingvald (SGU)
- 94 • Berndt Pettersson (SGU)
- 95 • Kerstin Brinnen (SveMin)
- 96 • Hannu Makkonen (GTK)
- 97 • Janne Hokka (GTK)
- 98 • Kari Aslaksen Aasly (NGU)
- 99 • Tom Heldal (NGU)
- 100 • Mark Simoni (NGU)
- 101 • Per Blystad (Petronavit a.s); Administrator
- 102 • Sigurd Heiberg (Petronavit a.s); Administrator

## 103 2.1 DEFINITIONS

### 104 **Asset**

105 By asset we mean a legal right to perform extractive activities to which there is attached value accruing  
106 to the asset owner(s). This value will initially be in the form of information and later also in the form of  
107 permits, plants, equipment and extraction capacity and will be affected by the rules of appropriation to  
108 stakeholders.

### 109 **Competent Person**

110 A Competent Person is one who has the ability to put skills, knowledge and experience into practice in  
111 order to perform activities or a job in an effective and efficient manner for resource assessment,  
112 classification, management and reporting.

### 113 **Stakeholder**

114 Stakeholders are those parties that may affect the decisions involved in moving a project from the  
115 inception and early exploration phase through development, extraction and abandonment of an asset.  
116 They are all potential users of the UNFC-2009 (1).

117 *Government* is always an important stakeholder and sometimes the initial holder of the assets.  
118 Government stakeholders may include Parliament, depending on the importance of the asset decisions.  
119 It does include the Cabinet of Ministers. The Ministry of Finance and the ministry holding the relevant  
120 extractive activity portfolio will normally be operating the legal and fiscal framework conditions under  
121 which the activities take place, and will control the regulatory bodies. Other ministries may be  
122 stakeholders on a routine basis, e.g. the ministries of environment, local affairs and foreign policy.

123 The regulatory *bodies* will be stakeholders. The same applies to local governments, the courts with  
124 competency for granting legal rights to assets and/or operations on them.

125 *Asset owners* with sufficient voting power to affect decisions will always be stakeholders.  
126 International professional bodies, industry associations and standard setting organizations are  
127 stakeholders to the extent they set binding or non-binding best-practice standards for data collection and  
128 aggregation.

129 There are “*outside*” *public stakeholders* with formal influence on decisions, including landowners with  
130 property rights and land users with legal rights to determine the land use.

131 Public interest bodies with informal influence through political processes or other public activities are not  
132 considered stakeholders here. The bodies they influence may be stakeholders.

### 133 **Value at source**

134 Value at source is the value that the commodities represent for the stakeholders taking a decision to  
135 extract at the point of extraction, after correcting market values for all costs, taxes, contractual charges  
136 etc. This is the value that determines whether and to which extent there is a business case for extraction  
137 that justifies the allocation of capital.

## 138 **3 CATEGORIZING- AND CLASSIFYING PROJECTS**

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139 The UNFC classifies projects based on two sets of basic categories:

- 140 1. The degree of favorability of social and economic conditions in establishing the commercial  
141 viability of the project – the E-categories.
- 142 2. The maturity of studies and commitments necessary to implement development projects or  
143 extractive activities – the F-categories. These extend from early exploration efforts before a  
144 mineral deposit or an accumulation has been confirmed to exist through to the project that is  
145 extracting and selling a commodity. The maturity assumes a standard value chain that  
146 distinguishes the various modes of operation.

147 A third set designates the level of confidence in the geological knowledge and potential recoverability of  
148 the quantities – the G categories. They relate to quantification and the related uncertainties inherent in  
149 the sampling and estimation methods.

150 These categories are numbered, with 1 being best. They combine to form classes identified by Arabic  
151 numerals as seen by the boxes in Figure 2.1, where the box E1,F1,G1, (or 1,1,1 for short) is equivalent to  
152 “proved reserves”, i.e. there are no contingencies in the economic and social domain blocking the  
153 implementation of the project, the project has advanced to a stage where implementation or extraction  
154 can take place, and the quantities have been determined to a degree of certainty that is high enough to  
155 attest that they will be reached or exceeded.

156 The categories with subdivisions and recommended attributes are described below.

### 157 **3.1 E-CATEGORIES**

158 The E-categories and existing UNFC subdivisions are shown in Annex II p.12 of the UNFC definitions (1).

159 Categories E1 and E3 are defined with subcategories and are self-explanatory. Category E2 is defined as  
160 “Extraction and sale is expected to become economically viable in the foreseeable future”, where the  
161 phrase “economically viable” encompasses economic (in the narrow sense) plus other relevant “market

162 conditions”, and includes consideration of prices, costs, legal/fiscal framework, environmental, social and  
163 all other non-technical factors that could directly impact the viability of a development project.

164 The category reflecting the least degree of favorability should be chosen unless the ensemble of issues  
165 indicates that the likelihood of favorable considerations is lower than any of the individual categories  
166 indicates. Then a category reflecting lower favorability than any of the individual categories assigned may  
167 be used.

168 In order to serve the four purposes mentioned in the introduction, it is recommended to attach three  
169 attributes to E2<sup>1</sup>:

170 **Attribute b (written E2b):** *Issues are yet to be resolved, but there is high probability of their resolution*  
171 *evidenced by an active attempt to resolve all impediments (contingencies) with a high probability of*  
172 *success, based on the characteristics of the project, previous history of similar projects in the area, or other*  
173 *strong indications of success, within the foreseeable future.*

174 **Attribute c (written E2c):** *Issues are yet to be resolved, but:*

- 175 • *There is an active attempt to resolve all impediments (contingencies) but with no more than a*  
176 *medium probability of success; or,*  
177 • *There is no active effort to resolve impediments, but based on the characteristics of the project and*  
178 *previous history of similar projects in the area, success is likely within the foreseeable future.*

179 **Attribute d (written E2d):** *Issues that cannot be influenced by stakeholders are expected to be resolved in*  
180 *the foreseeable future.*

181 The manner in which these attributes are applied is governed by the need for information for the decision  
182 process to determine whether a project is or can be made acceptable from a socio-economic point of  
183 view.

184 The following considerations apply:

- 185 1. Value at source  
186 2. Access to resources  
187 3. Competition for land use  
188 a. Environmental contingencies  
189 b. Landowner interests  
190 c. Local authority interests

### 191 3.1.1 Value at source

192 Category E2b can be used if the value of the sales product at source is nearly satisfactory to proceed with  
193 the project. Processes are underway to improve it by seeking higher product prices, lower costs or  
194 modification of the fiscal and contractual frameworks. Stakeholders with powers to block the projects are  
195 seen to benefit from enhancing the value at source.

196 Category E2c can be used when stakeholders hold powers to enhance the value at source sufficiently for  
197 the project to proceed but will be negatively impacted by the enhancement, and/or if there is no activity  
198 to resolve the issue.

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<sup>1</sup> Attributes “b” and “c” correspond to the proposed subdivisions E2.1 and E2.2 in the Draft guidance on accommodating environmental and social considerations in the United Nations Framework Classification for Fossil Energy and Mineral Reserves and Resources 2009 (13)

199 Category E2d can be used when the value at source is dependent on conditions outside the control of the  
200 stakeholders, e.g. global commodity markets, imposition of global or regional environmental costs. There  
201 must be reasonable grounds to assume that the conditions outside the control of stakeholders will change  
202 to produce an acceptable value at source in the foreseeable future.

### 203 3.1.2 Access to resources

204 A licensor may rate the likelihood of whether it will grant a specific extraction project access to resources.  
205 If approval is likely, the licensor will assign category E2b to the project and if not, E2c or E3.2

206 An applicant for a license may be less certain that he will be awarded the license. He may then assign  
207 category E2c or E3.2 to a category that the licensor will categorize as E2b.

208 The same logic will apply to the extension of licenses after their term expires.

### 209 3.1.3 Land use issues

210 There are a number of project contingencies related to the use and protection of land. These differ  
211 between Finland, Norway and Sweden.

212 Land use is an area of conflicting interests that puts the government resource management to the test.  
213 The information in the UNFC-2009 classification enhances the transparency, which is of great importance  
214 to governmental resource management.

215 According to the environmental legislation in Finland, Norway and Sweden, land shall be used for the  
216 purposes for which it is best suited. Land use types are designated according to their nature and location,  
217 their contribution to fulfilling existing societal needs, and general long-term sustainable development  
218 objectives. One instrument for planning land use that is applied (in slightly different ways) in Finland,  
219 Norway and Sweden is to designate certain areas as being of national interest for a certain purpose. Land  
220 containing deposits of “valuable materials and minerals” can be one of the specified national interest.  
221 Areas containing mineral deposits of national interest are often also designated to be of national interest  
222 for other (often competing and mutually exclusive) purposes such as reindeer herding, environmental  
223 protection, cultural value, or outdoor recreation. If co-existence of the conflicting interests is impossible,  
224 one of the interests must be given precedence. It is important for all parties that this is resolved before  
225 substantial investments are made. The project information in the UNFC-2009 classification can be applied  
226 in land use planning to avoid unreasonable decisions which might hinder justified, effective and  
227 sustainable exploration of mineral resources. It can avoid large expenditures not only by project  
228 participants but also by Government through the fiscal system on projects that cannot be realized.

#### 229 3.1.3.1 Contingencies related to environmental protection

230 Mining in protected areas may or may not occur.

231 Category E2b can be used if the plans appear acceptable and an active process is underway to allow  
232 mining.

233 Category E2c can be used if mining is possible, but somewhat less likely. This can be when mining needs  
234 to take place in national parks, Natura 2000 areas, areas under landscape protection and where a change  
235 of legislation, or an administrative action by the cabinet of ministers or other distant authority (weighing  
236 the mining plans against alternative use of the land), and where the stakeholders hold little influence and  
237 consider the outcome uncertain.

238 Similar considerations apply to air and water emissions, where the degree of environmental impact plays  
239 a role.

240 **3.1.3.2 Contingencies related to landowner interests**  
241 Mineral legislations distinguish between state governed and landowner minerals. Geologically, the  
242 minerals will either be entirely landowner minerals, state governed minerals or a combination of state  
243 and landowner minerals as the state minerals may occur in mineral assemblages that include landowner  
244 minerals.

245 Landowners will always be involved in the process of securing physical access to the mining site and  
246 sometimes the infrastructure. This holds true also for the use of land over which indigenous peoples (Sámi  
247 and Skolt populations) have rights. These lands cover a high proportion of the prospective mineral areas  
248 in Finland, Norway and Sweden.

249 If there is a process to resolve differences and align interests with a good chance of success, then category  
250 E2b should be used.

251 If the landowner issues are complex or there is strong misalignment between the interests of the  
252 landowners/indigenous peoples and those of explorers or miners, or the social resistance to mining is  
253 strong among landowners/indigenous peoples, then category E2c should be used.

254 **3.1.3.3 Local community interests**  
255 Irrespective of the contingencies mentioned above, the exploration and mining activities will need to be  
256 considered by the local authorities with respect to land use on par with any other construction and land  
257 use activity in accordance with the zoning legislation.

258 If there is a positive process with a reasonable chance of success in approving the construction and land  
259 use issues, then category E2b should be used.

260 If the local community holds legal competence to approve or not the activities, but there is no or very  
261 weak alignment of interests between the local community and the mining interests and there is no process  
262 ongoing to resolve the differences, then category E2c should be used.

## 263 **3.2 F-CATEGORIES**

264 The F-categories follow the mode of operation of extractive activities and coincide to a high degree with  
265 the manner in which these are addressed in the mineral legislation and in capital value processes used in  
266 industry as illustrated in Figure 3.4.1.

267 Many extractive activities are large engineering processes consisting of linked projects rather than single  
268 well-defined projects. They may span decades over which important defining factors change, including  
269 but not limited to legal and regulatory framework conditions, markets, labor conditions, environmental  
270 limitations, technology, geological knowledge, and the composition of product streams. In order to  
271 manage these processes well, attributes may be used to distinguish between an initial project and  
272 subsequent modifications of the project to improve the extraction. Such attributes were introduced by  
273 the Norwegian Petroleum Directorate (NPD) in 2001 in the NPD Petroleum resource classification system  
274 (2) and proved to be useful for resource management purposes. In the mineral sector there are quantities  
275 stored as non-sales production in addition to quantities remaining in place after termination of the initial  
276 project that constitute a potential for additional projects.

277 Two attributes are recommended (2):

278 **Attribute “f”:** First development project for a deposit. A project is identified with the attribute “f” (for  
279 first) when it is the first development project for one or more deposits. The attribute is used with  
280 categories F1.2, F1.3, F2.1 and F2.2. Projects with additional resources in new deposits in discoveries may



281 also be assigned the “f” attribute when inclusion of the resources will increase the minerals volumes in  
282 place in the deposit.

283 **Attribute “a”:** Project to optimize the recovery from a deposit. A project is identified with the attribute  
284 “a” (for additional) when the project lead to improved sales of quantities in place or of the quantities  
285 categorized as non-sales quantities by a project with an attribute “f”. Attribute “a” is used with categories  
286 F1.2, F1.3, F2.1, F2.2 and F3. The “a” attribute is also used to identify projects that can extend production  
287 through increased value at source.

288 The “f” and “a” attributes are normally not used with category F1 where feasibility of extraction by a  
289 defined mining operation has been confirmed. The projects identified with “a” attributes are normally  
290 important real options to be invested in or not, and are managed as such. Once a decision to develop is  
291 taken, the option has been exercised and focus is on the integrated project. Separate accounts to  
292 distinguish the part of a project that originates from the first decision from the parts that originates from  
293 subsequent ones is not required.

294 The project options may be independent or dependent of other projects. They may also be mutually  
295 exclusive. These relationships are important for business process management. They must be properly  
296 accounted for in aggregation to assess the resultant overall uncertainty and to avoid double counting.

297 In cases where the processing of material initially stored as non-sales production is not integrated with  
298 the initial project, a separate project should be identified using the store of non-sales production as the  
299 “in-place” resource.

### 300 **3.3 G-CATEGORIES**

301 The G categories reflect the uncertainties in the quantities assessed.

302 The recoverable quantities are estimated as those quantities that will cross the classification reference  
303 points for sales and non-sales quantities in the future. They will need to be coherent i.e. exactly the same  
304 in type (as defined where possible by controlled vocabularies and product classification standards),  
305 quantity, quality, price and time as the quantities reported to enter the economy in general statistics.

306 Quantities can be described either deterministically or probabilistically. The UNFC-2009 description is  
307 generic, see Table 3.3.1.

308 The generic expressions can be made quantitative by deterministic or probabilistic estimation.

#### 309 1. Deterministic Estimate<sup>2</sup>

310 The term “deterministic estimate” is an estimated quantity based on a single value for each parameter  
311 (from the geosciences, engineering, or economic data) in the reserves calculation that is used in the  
312 reserves estimation procedure. An advantage of the deterministic estimate is that there will generally be  
313 a physical representation of a project with direct and indirect observations underlying it. A disadvantage  
314 is that the probability of occurrence of this realization may be unknown, making it difficult if not  
315 impossible to aggregate the estimates of a group of projects.

#### 316 2. Probabilistic Estimate

317 A “probabilistic estimate” is an estimate that is obtained when the full range of values that could  
318 reasonably occur from each unknown parameter (from the geosciences and engineering data as well as

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<sup>2</sup> The language describing deterministic and probabilistic estimates is inspired by SEC’s considerations (12).

319 the socio-economic parameters) is used to generate a full range of possible outcomes and their associated  
 320 probabilities of occurrence. Probabilistic estimates makes it possible to assess the value of flexibility in an  
 321 engineering system architecture. They are however not suitable for detailed engineering design work that  
 322 requires a spacial description of the resource. Values for the probability of exceeding the estimate allow  
 323 a probability density function to be estimated. This, facilitates aggregations to obtain estimates of the  
 324 total quantity and the aggregated uncertainty for a group of projects.

Category	Definition	Supporting Explanation
G1	Quantities associated with a known deposit that can be estimated with a high level of confidence	For in situ (in-place) quantities, and for recoverable estimates of fossil energy and mineral resources that are extracted as solids, quantities are typically categorised discretely, where each discrete estimate reflects the level of geological knowledge and confidence associated with a specific part of the deposit. The estimates are categorised as G1, G2 and/or G3 as appropriate.  For recoverable estimates of fossil energy and mineral resources that are extracted as fluids, their mobile nature generally precludes assigning recoverable quantities to discrete parts of an accumulation. Recoverable quantities should be evaluated on the basis of the impact of the development scheme on the accumulation as a whole and are usually categorised on the basis of three scenarios of outcomes that are equivalent to G1, G1+G2 and G1+G2+G3.
G2	Quantities associated with a known deposit that can be estimated with a moderate level of confidence	
G3	Quantities associated with a known deposit that can be estimated with a low level of confidence	
G4	Estimated quantities associated with a potential deposit, based primarily on indirect evidence	Quantities that are estimated during the exploration phase are subject to a substantial range of uncertainty as well as a major risk that no development project or mining operation may subsequently be implemented to extract the estimated quantities. Where a single estimate is provided, it should be the expected outcome but, where possible, a full range on uncertainty in the size of the potential deposit should be documented (e.g. in the form of a probability distribution). In addition, it is recommended that the chance (probability) that the potential deposit will become a deposit of any commercial significance is also documented

325 Table 3.3.1 Summary of the G-category descriptions.

326 Cumulative probability density functions are commonly used in the petroleum sector and indexed as  
 327 follows:

328 G1: There is a 90% probability that the quantity quoted will be exceeded.

329 G1+G2: This represents the mean, i.e. the expected value of the distribution<sup>3</sup>.

<sup>3</sup> In the petroleum sector, P50 is often used, reflecting that the probability of not reaching the specified quantity is equal to the probability of exceeding it. In asymmetric probability distributions, P50 will differ from the mean,

330 G1+G2+G3: There is a 10% probability that the quoted quantity will be exceeded.

331 The manner in which quantities are estimated by preparers depends on the needs of the users. While  
332 many users can relate to the E and F categories or aggregates of them, the methods for estimating  
333 quantities varies, depending inter alia on the premises set by the users. Preparers may therefore wish to  
334 prepare all the required estimates once they go through the underlying project information for speed and  
335 efficiency. They should identify which sets of premises they have used and may consider using attributes  
336 on the G-categories to do so, e.g. G1<sub>Government</sub>, G1<sub>JORC</sub>, G1<sub>SEC</sub>, G1<sub>Management</sub>, G1<sub>Partner A</sub>. Over time and as UNFC  
337 becomes more widely applied, the number of alternative estimates required may hopefully be reduced,  
338 but they are not likely to be eliminated completely.

339 The above guidance on showing values conforming to other classifications or specific regulations is not  
340 part of the UNFC. The guidance is provided to help with the work processes of preparers who need to  
341 produce alternative reports. A practical example of what this may involve is taken from the petroleum  
342 industry where the US Securities and Exchange Commission requires that recoverable quantities are  
343 calculated using the average product prices of the first day of the preceding twelve months. While this is  
344 a fair rule aiming at dampening random price volatility while producing comparable results from listers,  
345 governments, management and partners may choose to look the other way – towards a set of future  
346 observed or assumed prices for better investment decisions. This guidance advises preparers to produce  
347 all sets of numbers required in the same work process.

348 Government specialists, academia, industry, consultants and the professional organizations, in particular  
349 the families of organizations behind the CRIRSCO template and the SPE PRMS are relied upon to set the  
350 commodity specific professional estimation procedures for quantifying the various commodities under  
351 the geologic and extraction settings in which they occur. This represents a challenge that can be met by  
352 drawing on the success of earlier initiatives of gathering information and experts of relevant organizations  
353 and entities to research the critical issues. The traditional competent or qualified person system is  
354 designed to instill quality in the estimation of quantities, while other expertise is required for the  
355 classification.

### 356 3.4 PROJECT CLASSIFICATION

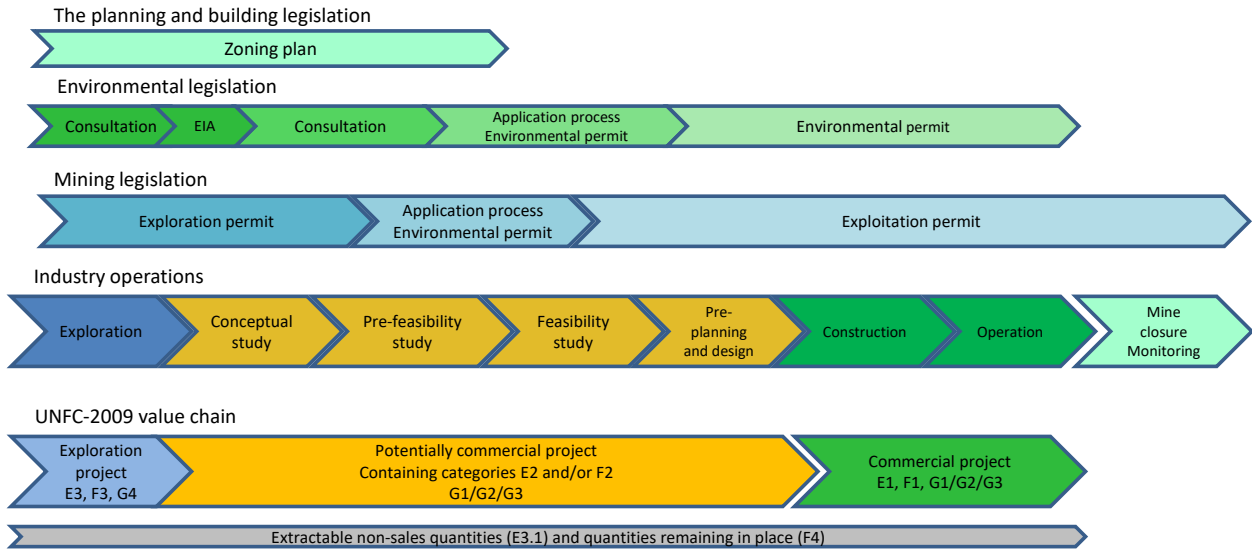
357 The E- and F- categories define the project class. The G-categories define the resource quantities in that  
358 class. Figure 3.4.1 illustrates the similarity between the F-categories and the decision gates defined by  
359 legislation requiring permits, and the decision gates commonly used in industry when shifting from one  
360 mode of operation to the next, often deploying new capabilities and supply chain industries.

361 The UNFC rules and specifications do not encourage aggregation of quantities in different classes.  
362 Quantities reported for different projects always include implicit or explicit assumptions, which the  
363 preparers are advised to communicate to their best ability, and users are advised to acknowledge. If  
364 aggregation is required, then preparers and users should discuss whether and how to assign a probability  
365 of success to projects that are not in class E1F1 (where the probability of success is 1.0). The project  
366 quantities should be discounted in accordance with the probability of success when estimating the  
367 aggregated quantities.

368 The E-categories are of special importance to the mining sector. They are summarized in Table 3.4.1.

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and will, in contrast to the sum of the mean values not sum to the P50, let alone the mean quantity for a group of projects. This is not a critical difference in most cases, considering the errors normally encountered in the subjective estimations of probabilities underlying the estimates.



369  
 370 Figure 3.4.1 Schematic of mining-related project life cycles in government and industry processes  
 371 (conceptual).

372

<p><b>E3: Extraction and sale is not expected to become socio-economically viable in the foreseeable future, or evaluation is at too early a stage to determine commercial viability.</b></p> <p><i>No application for regulatory approval and/or legal right to produce and sell has been submitted. The fiscal framework is not determined and contractual conditions do not yet exist.</i></p>	<p><b>E2: Extraction and sale is expected to become socio-economically viable in the foreseeable future.</b></p> <p><i>An application for regulatory approval and/or legal right to produce and sell has been submitted but is not yet approved. Fiscal framework and contractual conditions are negotiated but not yet finalized.</i></p>	<p><b>E1: Extraction and sale has been confirmed to be socio-economically viable.</b></p> <p><i>A project is assessed as E1 if all necessary permits and legal requirements are approved or in place or will be in a foreseeable future.</i></p>
<p>E3.1: Quantities that are forecast to be extracted, but which will not be available for sale. E3.2: Socio-economic viability of extraction cannot yet be determined due to insufficient information (e.g. during the exploration phase), or</p> <p><i>Independent of whether or not there is an active effort to resolve impediments, the outcome is unknown or unclarified.</i></p>	<p>E2.b: Issues are yet to be resolved, but there is high probability of their resolution evidenced by an active attempt to resolve all impediments (contingencies) with a high probability of success, based on the characteristics of the project, previous history of similar projects in the area, or other strong indications of success, within the foreseeable future.</p> <p>E2.c: Issues are yet to be resolved, but: There is an active attempt to resolve all impediments (contingencies) but with no more than a medium probability of success; or; There is no active effort to resolve impediments, but based on the characteristics of the project and previous history of similar projects in the area, success is likely within the foreseeable future.</p>	<p>E1.1: Extraction and sale is socio-economically viable on the basis of current market conditions and realistic assumptions of future market conditions.</p> <p>E1.2: Extraction and sale is not socio-economically viable on the basis of current market conditions and realistic assumptions of future market conditions but is made viable through government subsidies and/or other considerations.</p>
<p>E3.3: It is currently considered that there are no reasonable prospects for socio-economic viability in the foreseeable future.</p> <p><i>Whether or not there is an active effort to resolve impediments, the probability of success is no greater than medium.</i></p>	<p>E2d: Issues that cannot be influenced by stakeholders that are expected to be resolved in the foreseeable future.</p>	

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374 Table 3.4.1 Overview of the use of E-categories

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## 4 APPROPRIATION

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UNFC-2009 is a system for the classification of projects and does not address the issues of appropriation i.e. who owns the extractive quantities. This is generally a question of how the cash flows are shared, and depends on the fiscal and contractual conditions. This must be handled outside the classification, but in conjunction with for instance partners' financial reports.

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Appropriation arises at the project level in circumstances where a commodity from one project is transferred to another project and then recovered for sale and non-sale proposes. The principle used by NPD in these cases is stated as follows in their definition of Resource Class 1 (the equivalent of E1F1.1):

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*“Volumes (i.e. quantities) that have been purchased and are expected to be sold at a later date shall not be included. Petroleum that was received free of charge, or as compensation from another party and that is expected to be sold at a later date, shall be included in this classification.”*

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When purchased quantities are being produced together with those extracted from the quantities initially in place (the indigenous quantities), then there is a need for an accounting procedure to calculate the remaining project quantities. The most reasonable convention is Last In First Out (LIFO). This reflects that the purchased quantities are acquired and stored, while the indigenous quantities are uncertain resources to be extracted. LIFO will in practice assign the uncertainty to the indigenous quantities.

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## 5 VALUATION

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Valuation may help determine the appropriate category to use for a project. Project values may be observed from accounts in the case of past projects, from transactions, or from forecasts of future cash flows. Of these, valuation based on forecasts is the most complex, but also the most common. Forecasts are often based on financial accounting methods that integrate historical price developments and current market trends; however they can also be supported by systems analysis methodologies such as dynamic Material Flow Analysis.

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399

The net present value (NPV) of future cash flows is a common measure of value. It can be written using continuous variables:

400

$$NPV = \int_{t=0}^{\infty} (1 + r_c)^{-t} \cdot v(t) dt \quad (1)$$

401

Where:

402

$r_c$  is the continuously compounded discount factor<sup>4</sup>; and

403

$v(t)$  is the rate of expected cash flow over time  $t$ .

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<sup>4</sup> There is a one-to-one relation between the continuously compounded discount factor and discount factors compounded over at fixed time periods, say annually. The formula for the NPV when discounted over fixed periods is:

$$NPV = \sum_{t=1}^t \frac{V(t)}{(1+r)^t}$$

Where NPV is the net present value of forecasted cash flows;

$t$  is the time period (say year);

$V(t)$  is the value element (cost or revenue) in period  $t$ ;

$r$  is the discount factor per period  $t$ .

404 Assuming that the project is of average risk and that project owners are financed by institutions  
405 constituting a well-diversified capital market – or at least can choose to be, the appropriate discount  
406 factor at which NPV is maximized for these institutions include a risk premium similar to that applying to  
407 the financial market as a whole (stock market plus bond market). In this formulation, the cash flows  
408 should reflect the actual risk and opportunities arising from the uncertainties associated with the project  
409 (3) by taking their values directly into the  $v(t)$ , the cash flow in period  $t$ . The appropriate risk premium on  
410 the discount factor may be chosen to be higher for projects near break-even.

411 Contingent projects can then be valued as follows:

$$412 \text{NPV}_p = \text{NPV}_s \times P_s + \text{NPV}_f \times (1 - P_s)$$

413 Where:

414  $\text{NPV}_p$  is the project value.

415  $\text{NPV}_s$  is the success value, i.e. the value given that the contingency is removed.

416  $P_s$  is the probability that the contingency will be removed and the project will succeed.

417  $\text{NPV}_f$  the failure value, i.e. the value given that the contingency will eliminate the project. It will generally  
418 be the negative value of the costs up to the abandonment of the project.

419  $(1 - P_s)$  is the probability that the project will fail.

420 If the value  $\text{NPV}_p$  of the contingent project is satisfactory relative to for instance the net present value  
421 that alternative use of funds will yield, it is reasonable to assume that activities to remove the  
422 contingencies will proceed and the project can remain with the original category. If the  $\text{NPV}_p$  is not positive  
423 enough, then the project may have been assigned too high a category and should be considered for  
424 degrading.

## 425 6 ACCOUNTING

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426 The UNFC is complete in the sense that material balance is preserved when the classification is applied to  
427 the extraction of non-renewable quantities. The quantities initially in place will equal the sum of the  
428 quantities:

- 429 • Extracted and sold
- 430 • Extracted and not sold
- 431 • To be extracted and sold in the future
- 432 • To be extracted and not sold in the future
- 433 • Not extracted due to project abandonment or non-realization
- 434 • Remaining in place after extraction

435 Each partner will have changes in their portfolios of inventories reflecting acquisitions, divestments,  
436 mergers, and change in contractual terms and conditions etc. Accounting of these changes caused by  
437 changes in appropriation and/or participating interests are not addressed here.

438 Quantities to be extracted or to remain in-place are classified by the E- and F-categories. They will change  
439 class and quantity from one period to the next as a result of operations, project maturation and new

440 observations and insight. The account can be constructed drawing on the logic of Design Structure Matrix  
441 Methods (DSM) (4) applied in large engineering projects.

442 The quantities to be tracked for each product are:

- 443 1. Sales production at the sales reference point
- 444 2. Non-sales production and the non-sales reference point
- 445 3. Expected value if not G1+G2
- 446 4. Probability of realization of the project
- 447 5. G1
- 448 6. G2
- 449 7. G3
- 450 For exploration projects:
- 451 8. G4 or
- 452 9. G4.1
- 453 10. G4.2
- 454 11. G4.3
- 455 12. Chance of discovery of a minimum economic quantity
- 456 13. Minimum economic quantity
- 457 14. Additional G-category quantities required, see section 3.3

458 Figure 6-1 illustrates how the DSM account works. A single project is shown. The account can also be  
459 constructed for a portfolio of projects. For simplicity, single numbers are used for the ensemble of  
460 quantities mentioned above.

461 The initial quantities at the beginning of the accounting period are shown in the column to the left of the  
462 matrix. Their values are carried over from the previous accounting period. Their input to classes by the  
463 end of the period is shown in the rows of the matrix (the input rows). The quantities in the various classes  
464 at the end of the period then appears in the columns of the matrix (the output columns) and their  
465 aggregated values in the row above the matrix. The column on the far left reflect the changes in estimates  
466 during the period. Classes are identical in rows and columns and are referred to by numbers for  
467 convenience.

468 In the example shown, the project holds initially 100 units of sales quantities (resources in the CRIRSCO  
469 terminology)<sup>5</sup> in class E1F2.1 and is therefore a potentially commercial (contingent) project. It also hold  
470 10 units of non-sales quantities (class E3.1F2.1) and 200 units of quantities that will not be extracted (class  
471 E3.3F4). At the end of the period the project has been upgraded to a commercial project and extraction  
472 has started. The class in row 5 in the figure has now delivered 10 units of sales and 95 units to class 3, the  
473 commercial class (E1F1.1). The class 3 quantities are recognized as reserves in the CRIRSCO terminology.  
474 No quantities remain in the initial class 5 as seen by the zero entered on the diagonal. Of the non-sales  
475 production in class 6 (E3.1F2.1), 1 unit has been extracted (but not sold). A solution has been found to  
476 sell 1 unit so it has become commercial and is delivered to class 3 (E1.F1.1) and 4 remain as future non-  
477 sales production but now with the same F category as the commercial project and is found in class 4  
478 (E3.1F1.1). Again no quantities remain in class 6. Finally, the quantities remaining in place have been  
479 reduced by an increase in recovery. Of these 20 have been become commercial and are found in class 3  
480 (E1F1.1) and 190 are on the diagonal in class 7 (E3.3F4). Altogether we see from the last column on the  
481 right that the estimates of initial quantities in place have been increased by 15 units, 5 from class 5 and  
482 10 from class 7. The account at the end of the period is now found in the columns (the output columns).

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<sup>5</sup> Reference 1 contains the bridging document that relates UNFC to the CRIRSCO template.



483 The net result is shown in the aggregated row of final quantities at the top of the matrix. This row will  
 484 then be carried over to the next period and appear in the column of initial quantities.

485 By constructing the matrix with the best classes at the top, the matrix will show upgrades by the numbers  
 486 below the diagonal and downgrades by numbers above it.

487

				Output columns							Total quantity change
				Sales	Non-sales	Commercial	F1 Extractable non-sales	Potentially commercial	F2 Extractable non-sales	Remaining in place	
Final quantity				10	1	116	4	0	0	190	
				E1F1.1	E3.1F1.1	E1F2.1	E3.1F2.1	E3.3F4			
Class		Initial quantity	class no	1	2	3	4	5	6	7	
Input rows	Sales		1								
	Non-sales		2								
	Commercial	E1F1.1	3								
	F1 Extractable non-sales	E3.1F1.1	4								
	Potentially commercial	E1F2.1	100	5	10		95		0		5
	F2 Extractable non-sales	E3.1F2.1	10	6		1	1	4		0	0
	Remaining in place	E3.3F4	200	7			20			190	10

488

489 *Figure 6-1 Presentation of UNFC accounts using a Design Structure Matrix methodology*

490 In order to provide numbers by class at the end of the period, it is necessary to aggregate the quantities  
 491 in the columns (the output columns). Except for the measured quantities at the reference points (sales  
 492 and non-sales production) these are uncertain quantities. To aggregate them “correctly” requires an  
 493 estimate of their probability density functions, their dependencies and correlations as well as  
 494 consideration of the purpose and use that will made of the aggregated numbers. This subject is not  
 495 covered in this guideline.

496 An estimate of mean (expected) values of the probability density functions is useful. This will normally  
 497 allow a simple arithmetic aggregation of the inventory. Depending on how the estimation of quantities is  
 498 done, the expected value may be the sum of the G1 and G2 quantities of the projects.

499 For public reporting purposes it is sometimes required to aggregate quantities in each class by simple  
 500 summation. The sum of the G1 estimates normally means summing up the low estimates on the individual  
 501 probability density functions. As the portfolios grow, the G1 sums become gradually irrelevant as they will  
 502 fall below and outside the range of expected outcomes for the portfolio as a whole (the probability that  
 503 all projects go wrong becomes negligible).

504 **7 APPLICATION**

505 The preparation of UNFC -2009 inventories is governed by the needs for its application. Figure 7.1.1  
 506 summarizes the four principal needs that the UNFC is designed to meet and the sectors it will apply to.

507 **7.1 RESOURCE POLICY FORMULATION**

508 Resource policy formulation will generally need reliable numbers at high levels of aggregation. This  
509 demands a precise definition of what the underlying physical quantities represent, as well as high quality  
510 in the estimates of expected values. The law of large numbers will have reduced the operational  
511 uncertainties and minimized the range around the expected value. The quantities in the UNFC-2009  
512 classes can be used as indicators for measuring sectoral improvement potentials through wise policy  
513 decisions. Policy formulation and strategic decision-making demand numbers to illustrate the effects of  
514 alternative policies, and to outline possible choices and development pathways. It refers not only to the  
515 quantification of supply and demand and price elasticity, but also to resource depletion and  
516 environmental impact mitigation. In other words the dependencies and correlations between extractable  
517 quantities, general cost levels and general commodity prices need to be estimated and documented at  
518 the underlying project level.

519 The manner in which UNFC-2009 currently is evolving makes it an essential tool for the formulation of  
520 resource policies and national strategies in the coming period of major reforms spurred by the UN  
521 Sustainable Development Goals and Paris Climate Accord of 2015. This stems from its basic design and  
522 from its recent expansion from applying to fossil energy and mineral resources to energy and mineral  
523 resources including injection projects, and soon probably also projects for the classification of  
524 anthropogenic resources and water projects.

525 Strategies and policies are built to create future benefits and instill robustness against adverse effects of  
526 unforeseen events over which there is little control. Their formulation is greatly assisted by using the  
527 UNFC-2009 numbers.

528 Numbers of relevance for judging opportunities associated with increased commodity prices or reduced  
529 general cost levels are identified by category E2d. Numbers of relevance for judging the risks associated  
530 with decreased commodity prices or increased cost levels are not as visible. They would need to be  
531 developed from the underlying project information that the UNFC-2009 summarizes.

532 UNFC numbers are also relevant for other needs in strategy formulation, as outlined below.



533  
534 Figure 7.1-1 Applications of the UNFC-2009

535 The Swedish minerals strategy (5) identifies five strategic objectives that are considered to be of particular  
536 importance in order to reach the strategy's vision.

- 537 1. A mining and minerals industry in harmony with the environment, cultural values and other  
538 business activities.
- 539 2. Dialogue and cooperation to promote innovation and growth.
- 540 3. Favorable framework conditions and infrastructure for competitiveness and growth.
- 541 4. An innovative mining and minerals industry with an excellent knowledge base.
- 542 5. An internationally renowned, active and attractive mining and minerals sector

543 In nearly all of them, the UNFC-2009 numbers matter.

544 Mineral strategies and policies in Finland (6) and Norway (7) conform to the same overall objectives and  
545 principles as the Swedish one.

## 546 7.2 GOVERNMENT RESOURCE MANAGEMENT

547 Government resource management consists inter alia of:

- 548 • Setting the legal, fiscal and regulatory framework. This work requires careful analysis of the E-  
549 categories of quantities to improve the conditions for efficient and responsible resource  
550 exploitation.
- 551 • Managing the sequence and tempo of extractive activities in an effort to protect and enhance the  
552 value at source. This requires not only the full UNFC-2009 inventory, but also the underlying  
553 project information. An example of the latter can be seen in the format of the reports that the  
554 Norwegian Government requests from the petroleum sector (8).
- 555 • Maximizing the societal benefit of resource use by integrating it with the planning, preparation  
556 and making full use of the national infrastructures.
- 557 • Environmental management, for which category E3.1 – future non-sales quantities - is essential.  
558 The non-sales quantities, also often termed mine residuals are considered as potential resources,  
559 provided means can be found to turn them into useful products. Without such efforts they may  
560 remain environmental burdens.
- 561 • Identifying and anticipating potentials that government actions can turn into value.
- 562 • Managing industrial and labor relations.
- 563 • Revenue and asset management.
- 564 • Knowledge building by exploration work that provides national capital through the accumulation  
565 of quality information on the resource potentials.
- 566 • Adopting a long-term perspective that supports activities to secure future sustainable raw  
567 material supply.
- 568 • Managing valuable soft infrastructures – education, social investments etc.

## 569 7.3 INDUSTRIAL BUSINESS PROCESS MANAGEMENT

570 For industrial business process management, the demand for information is similar to that for  
571 Government resource management. However, it is generally less aggregated and requires additional  
572 project information, particularly for contingent resources.

573 Industries need in general to keep close track of options for future developments, how they interact  
574 physically to create synergies, how they fit industrial capabilities (i.e. competence and capacity), how they  
575 impact financial capacities and credit ratings, and how they impact share prices through key performance

576 indicators used by analysts such as annual production and sales, reserves replacement ratios etc. These  
577 options will be reflected in internal accounts, as projects that may be independent, dependent, correlated  
578 or mutually exclusive. While the classification holds these projects with their extractable quantities, it is  
579 important to recognize that they are projects with underlying project descriptions that hold information  
580 in addition to the extractable quantities, which is indispensable for managing the industrial business  
581 processes. Depending on how options are managed, they may change character at too high a frequency  
582 for broad communication. Some of the information may be commercially sensitive and kept confidential.

583 Developing a mine is a time consuming process with very high development costs. Using the full UNFC-  
584 2009 inventory supports business strategy development by providing data that can be used for analyzing  
585 the supply chain context with methods such as Material Flow Analysis, Life Cycle Analysis, and demand-  
586 supply scenario modeling. For mining companies, or companies that are trying to develop new mining  
587 projects, UNFC-2009 can be used as a communication tool that helps to capitalize on progress made in  
588 the fields of waste reduction, increased resource efficiency, community engagement, and reporting  
589 transparency. All of these are key challenges in the sustainability debate and closely related to the public  
590 acceptance of mining, a key success factor for the industry. Moreover, the use of UNFC-2009 contributes  
591 to demonstrate compliance with international best practice on a project level, by this likely increasing  
592 overall asset value.

#### 593 7.4 CAPITAL ALLOCATION

594 External funding of mining projects (and exploration) requires transparency of project information,  
595 including identified uncertainties and potential risks. UNFC-2009 enables a compiled presentation of the  
596 overall status of a planned mining project that indicates the areas with potential risks.

597 The UNFC-2009 is built to support the allocation of financial resources. In its efforts to produce an  
598 International Financial Reporting Standard for Extractive Activities, the International Financial Accounting  
599 Board is in need of a classification that covers all extractive activities. UNFC-2009 is a general classification  
600 system rather than a commodity-specific reporting code, and thereby stands alone to meet this need.  
601 The traditional procedure adopted for public reporting is meant to provide an indication of future  
602 revenues. It discloses estimates of total future sales quantities from committed projects (proved reserves)  
603 and to some extent more uncertain estimates (proved plus probable reserves), without detailed  
604 information on costs, risks, or levels of appropriation of the cash flow to the entity being financed.  
605 Investors generally require detailed and reliable information for making capital allocations. While UNFC-  
606 2009 will in general only hold information on resource quantities, it can be used to reference the  
607 underlying project information, which provides the necessary level of detail. Capital is often allocated to  
608 asset holders and not projects. For this it is necessary to address appropriation, which is not a subject of  
609 this document. The owners of UNFC-2009 information are free to decide whether to disclose this  
610 information within the limitations set by regulation.

#### 611 7.5 REGIONAL AND GLOBAL PERSPECTIVES

612 The UNFC-2009 system can greatly facilitate the communication of projects related to national resource  
613 management to decision makers and other stakeholders in a globally harmonized, uniform and easily  
614 understandable manner.

615 The UNFC-2009 classification efforts aim to achieve a well-managed global resource base. It contributes  
616 to improving the integration of highly fragmented data inventories, increasing data consistency and  
617 accuracy. Data availability, accessibility and harmonization are the main challenges for building  
618 comprehensive resource inventories. The use UNFC-2009 serves as a common data standard that

619 facilitates data aggregation across different levels, in addition to providing a basis for linking distributed  
620 resource inventories to compatible information infrastructures. It is a model that is taking into account  
621 the social, as well as economic and environmental sustainability. Thus it communicates with the UN  
622 Sustainable Development Goals (SDGs). A well-managed global resource base contributes to a number of  
623 individual SDGs, such as reducing poverty, economic growth, sustainable industry, innovations and  
624 infrastructure, sustainable cities, sustainable consumption and production, climate change as well as  
625 peaceful and including societies and global partnership where the industrial activities, performed under  
626 the Government framework conditions play an essential role.

## 627 **8 DISCLOSURE**

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628 Disclosure of information on initial and extractable quantities is made at the discretion of the owner of  
629 the information, subject to laws, regulations and contractual commitments.

630 Government reporting requirements may specify information for public disclosure and information that  
631 will remain confidential, at least for some time.

632 Listed companies will need to report as required by the security regulators. Most petroleum companies  
633 are listed on the New York Stock Exchange and will need report in compliance with the US Securities and  
634 Exchange Commission (SEC) rules and the Financial Accounting Board Standards (FASB). Mining  
635 companies are often reporting according to Canadian National Instrument 43-101 or one or more of the  
636 internationally recognized mineral standards acceptable to the European Securities and Market Authority  
637 (ESMA) shown in Appendix I.

638 Information will normally be shared internally among stakeholders for decision or collaboration purposes.  
639 In many cases, cross-institutional collaboration is a prerequisite for resolving barriers to mining, especially  
640 in the socio-political context. Voluntary data disclosure may greatly benefit the process of resolving  
641 contingencies on a project level. It facilitates public-private partnerships and supports stakeholder  
642 engagement that enables progress along the F and E axes.

643 More extensive information than what is legislated in the financial reporting codes may need to be  
644 disclosed in conjunction with acquisitions, divestments and mergers.

645 Finally information may find its way into the public domain in regular public communication.

646 We welcome the development of a reporting system that draws the numbers from a central inventory  
647 and tracks the disclosures made by the information owner in an effort to keep the conversations about  
648 the resources as factual as possible.

## 649 **9 QUALITY ASSURANCE**

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650 The responsibility of reporting of quantities according to the UNFC-2009 inventories rests with the  
651 organization or entity reporting the quantities.

652 Disclosure requirements, including the use of a Competent Person may be governed by a body, regulator  
653 or authority in appropriate jurisdictions. The regulating authority may at the national level be a Ministry  
654 or a Commission mandated by the Government for this task. For financial reporting, the Stock Exchange  
655 Commission or a banking sector regulator may govern these requirements. An individual body such as a

656 company may establish its own governance process answerable to an independent Board of Directors,  
657 trustees or other stakeholders.

658 The reporting organization or entity may set up an internal control system to ensure that the estimates  
659 are of sufficient quality to support the internal decisions in addition to the reporting requirements they  
660 are developed for.

661 An organization or entity will in general have asset teams that develop and maintain project descriptions  
662 including the resource estimates. An internal control system may encompass all the critical assessments  
663 made by the asset teams, including resource estimates.

664 The internal control system may include internal requirements with respect to:

- 665 • How information is collected and safeguarded.
- 666 • How records are stored and archived.
- 667 • How resource and other estimates are compiled and checked.
- 668 • How resource accounts are monitored over time.
- 669 • How the project information, including resource estimates are communicated.

670 It should also include an audit function, to be performed by a body independent of the asset that also may  
671 be charged with aggregating information from several assets and producing aggregated reports.

672 This audit function can be fulfilled by an internal body that reports directly to the body in the organization  
673 carrying the responsibility for external reporting, usually the Board of Directors. It can also be, or contain  
674 input from, an independent third party.

675 A third party audit may:

- 676 • Audit the internal control system, and/or
- 677 • Assess the functioning of the system by select reviews, or
- 678 • Produce an independent assessment of the assets and how they are accounted for in UNFC-2009  
679 inventories.

680 The requirements for internal and external evaluators' qualifications follow the UNFC-2009 guidance on  
681 the subject (9) (10). This includes the use of licensed Competent Persons when this is required by the  
682 users.

683 **10 APPENDIX I - INTERNATIONALLY RECOGNISED MINERAL STANDARDS**  
684 **ACCEPTABLE TO THE EUROPEAN SECURITIES AND MARKET AUTHORITY**  
685 **(11)**

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687 For the purposes of meeting the exemption in paragraph 133(ii) above<sup>6</sup>, predecessors of these following  
688 reporting standards (Mining Reporting and Oil and Gas Reporting) are acceptable.

689 **Mining Reporting**

690 - The Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves  
691 published by the Joint Ore Reserves Committee of the Australasian Institute of Mining and Metallurgy,  
692 Australian Institute of Geoscientists and Minerals Council of Australia, as amended ('JORC');

693 - The South African Code for the Reporting of Exploration Results, Mineral Resources and Mineral Reserves  
694 published by the South African Mineral Resource Committee under the joint auspices of the Southern  
695 African Institute of Mining and Metallurgy and the Geological Society of South Africa, as amended  
696 ('SAMREC');

697 - The various standards and guidelines published and maintained by the Canadian Institute of Mining,  
698 Metallurgy and Petroleum ('CIM Guidelines'), as amended;

699 - A Guide for Reporting Mineral Exploration Information, Mineral Resources and Mineral Reserves  
700 prepared by the US Society for Mining, Metallurgy and Exploration, as amended ('SME');

701 - The Pan European Resources Code jointly published by the UK Institute of Materials, Minerals, and  
702 Mining, the European Federation of Geologists, the Geological Society, and the Institute of Geologists of  
703 Ireland, as amended ('PERC');

704 - Certification Code for Exploration Prospects, Mineral Resources and Ore Reserves as published by the  
705 Instituto de Ingenieros de Minas de Chile, as amended; or

706 - Russian Code for the Public Reporting of Exploration Results, Mineral Resources and Mineral Reserves  
707 prepared by the National Association for Subsoil Examination (NAEN) and the Society of Russian Experts  
708 on Subsoil Use (OERN) (The 'NAEN Code')

709 **Oil and Gas Reporting**

710 - The Petroleum Resources Management System jointly published by the Society of Petroleum Engineers,  
711 the World Petroleum Council, the American Association of Petroleum Geologists and the Society of  
712 Petroleum Evaluation Engineers, as amended;

713 - Canadian Oil and Gas Evaluation Handbook prepared jointly by The Society of Petroleum Evaluation  
714 Engineers and the Canadian Institute of Mining, Metallurgy & Petroleum ("COGE Handbook") and  
715 resources and reserves definitions contained in National Instrument 51-101 Standards of Disclosure for  
716 Oil and Gas Activities; or

717 - Norwegian Petroleum Directorate classification system for resources and reserves.

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<sup>6</sup> The appendix is copied from reference 8.

718 **Valuation**

719 - The Code for Technical Assessment and Valuation of Mineral and Petroleum Assets and Securities for  
720 Independent Expert Reports, prepared by a joint committee of the Australasian Institute of Mining and  
721 Metallurgy, Australian Institute of Geoscientists and the Mineral Industry Consultants Association, as  
722 amended ('VALMIN');

723 - The South African Code for the Reporting of Mineral Asset Valuation, prepared by the South African  
724 Mineral Valuation Committee under the joint auspices of the Southern African Institute of Mining and  
725 Metallurgy and the Geological Society of South Africa, as amended ('SAMVAL');

726 - Standards and Guidelines for Valuation of Mineral Properties endorsed by the Canadian Institute of  
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## 775 12 ACRONYMS AND ABBREVIATIONS

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776	CIM	Canadian Institute of Mining Metallurgy and Petroleum
777	CIMVAL	Standards and Guidance for Valuation of Mineral Properties endorsed by the Canadian Institute
778		of Mining, Metallurgy and Petroleum, as amended
779	CRIRSCO	Committee for Mineral Reserves International Reporting Standards
780	DSM	Design Structure Matrix
781	E-axis	A collective term for E-categories
782	E-categories	E1, E2 and E3 designate the criteria of economic and social viability. E1 = highest degree of
783		viability. Sub-categories occur (e.g. E1.1)
784	ESMA	European Securities and Market Authority
785	FASB	Financial Accounting Standards Board
786	F-axis	A collective term for F-categories
787	F-categories	F1, F2, F3, F4 designate the criteria of field project status and feasibility. F1= the most mature
788		project status. Sub-categories occur (e.g. F1.1)

789	G-axis	A collective term for G-categories
790	G-categories	G1, G2, G3 and G4 designate the level of confidence in the geological knowledge and potential recoverability of the quantities. G1 = highest degree of confidence. Sub-categories occur (e.g. G4.1)
791		
792		
793	JORC	
794	LIFO	Last in first out
795	NAEN	Self-Regulating Organization "National Association for Subsoil Audit" includes corporate members and an association of individual specialists (OERN) Coordinates and financially supports the OERN activity for the Russian Code development
796		
797		
798	NAEN code	
799		
800	NPD	Norwegian Petroleum Directorate
801	NPV	Net present value
802	PERC	Pan-European Reserves and Resources Reporting Committee
803	PRMS	SPE/WPCAAPG/SPEE Petroleum Resources Management System of 2007 which has been endorsed by SPE, WPC, AAPG, SPEE and SEG (acronyms also have to be explained)
804		
805	SAMREC	The South African Code for the Reporting of Exploration Results, Mineral Resources and Mineral Reserves published by the South African Mineral Resource Committee under the joint auspices of the Southern African Institute of Mining and Metallurgy and the Geological Society of South Africa, as amended
806		
807		
808		
809	SAMVAL	The South African Code for the Reporting of Mineral Asset Valuation, prepared by the South African Mineral Valuation Committee under the joint auspices of the Southern African Institute of Mining and Metallurgy and the Geological Society of South Africa, as amended
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811		
812	SEC	US Securities and Exchange Commission
813	SDG	Sustainable Development Goals of the United Nations 2030 Agenda for Sustainable Development
814		
815	SME	Society for Mining, Metallurgy and Exploration, Inc.
816	SPE	Society of Petroleum Engineers
817	UN	United Nations
818	UNECE	United Nations Economic Commission for Europe
819	UNFC	United Nations Framework Classification for Fossil Energy and Mineral Resources
820	UNFC-2009	United Nations Framework Classification for Fossil Energy and Mineral Reserves and Resources 2009
821		
822	VALMIN	The Code for Technical Assessment and Valuation of Mineral and Petroleum Assets and Securities for Independent Expert Reports, prepared by a joint committee of the Australasian Institute of Mining and Metallurgy, Australian Institute of Geoscientists and the Mineral Industry Consultants Association, as amended.
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